



# Biometrics 2004 Advanced Seminar Part II

## Biometrics Industry Evolution *From Emerging Core Technology to Integrated Solution Framework*

October 13, 2004  
London

c. maxine most  
acuity market intelligence  
cmaxmost@acuitymi.com



Acuity Market Intelligence cuts through the clutter of information overload to provide *technology-neutral* and *vendor-independent* insight, analysis and solutions assessment for emerging technology markets.

- Markets** Identification Solutions, Biometrics, Authentication
- Clients** Vendors, Targeted Solution Providers, Integrators, End Users
- Services**
  - Market Analysis & Strategic Consulting
  - Market Identification, Segmentation and Sizing
  - Targeted Opportunity Analysis
  - Technology Adoption & Deployment Evaluations



# Seminar Objectives

- Context** What will it take to transform biometrics from a loosely associated grouping of emerging technologies to a broad based integrated framework for large-scale identification solutions?
- Audience** Vendors, Targeted Solutions Providers, Integrators, End Users
- Take Aways**
- 1) Understanding – from both technological and societal perspectives – of the drivers and obstacles to the evolution of the biometrics industry
  - 2) Familiarity with analysis tools and methodologies designed to support the development of socially *acceptable* biometrically enabled identification solutions
  - 3) Impact of emerging technology environment - convergence of digital image capture devices, generic pattern matching algorithms, digital rights management, distributed network architectures

# Seminar Agenda

## ☞ Part I: Market Evolution Context

- Technology vs Solutions Adoption Lifecycle
- Public Sector and Commercial Market Evolution
- State of the Market – Evolution Drivers & Obstacles

## ☞ Part II: Solutions Development Model

- Whole Product Solutions
- Building the Value Chain
- Constructing a Solution
- Solutions Development Map

## ☞ Part III: From Technology to Solutions

- Solutions Development Progress
- Key Initiatives & Actions
- Emerging Technology Environment

# Part I: Market Evolution Context

## ☞ Technology vs Solution Adoption Lifecycle

## ☞ Public Sector & Commercial Market Evolution

### ● Key Public Sector Markets

- Integrated Border Management
- eID
- eGovernment

### ● Key Commercial Markets

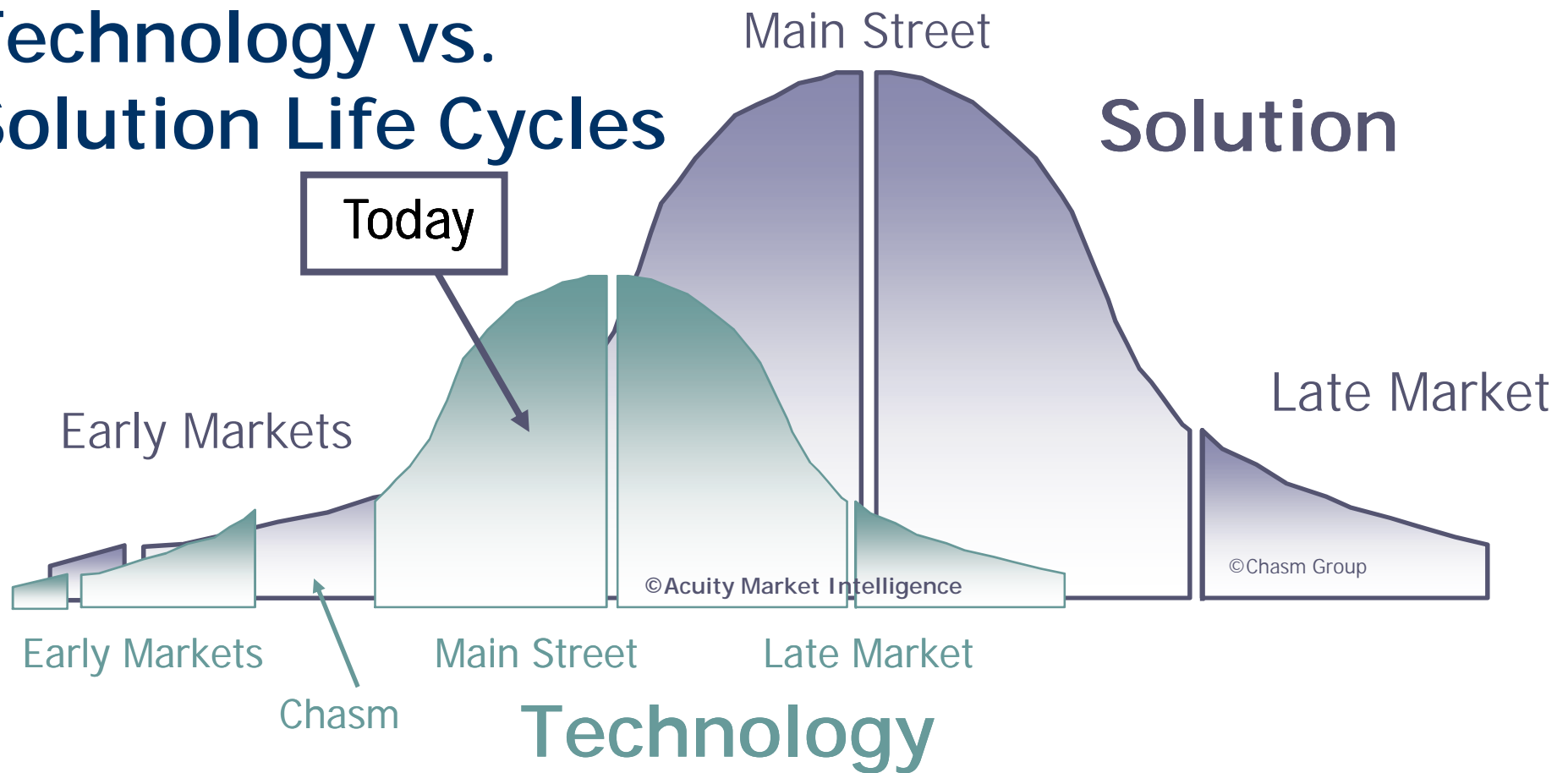
- Enterprise Physical & Logical Access
- Information Transactions
- Financial Transactions

## ☞ State of the Market: Evolution Drivers & Obstacles

# Solution Adoption Framework

For enabling technologies like biometrics, the **Solution Adoption Lifecycle** hits the Tornado as the **Technology Adoption Lifecycle** peaks in the Mainstream

## Technology vs. Solution Life Cycles

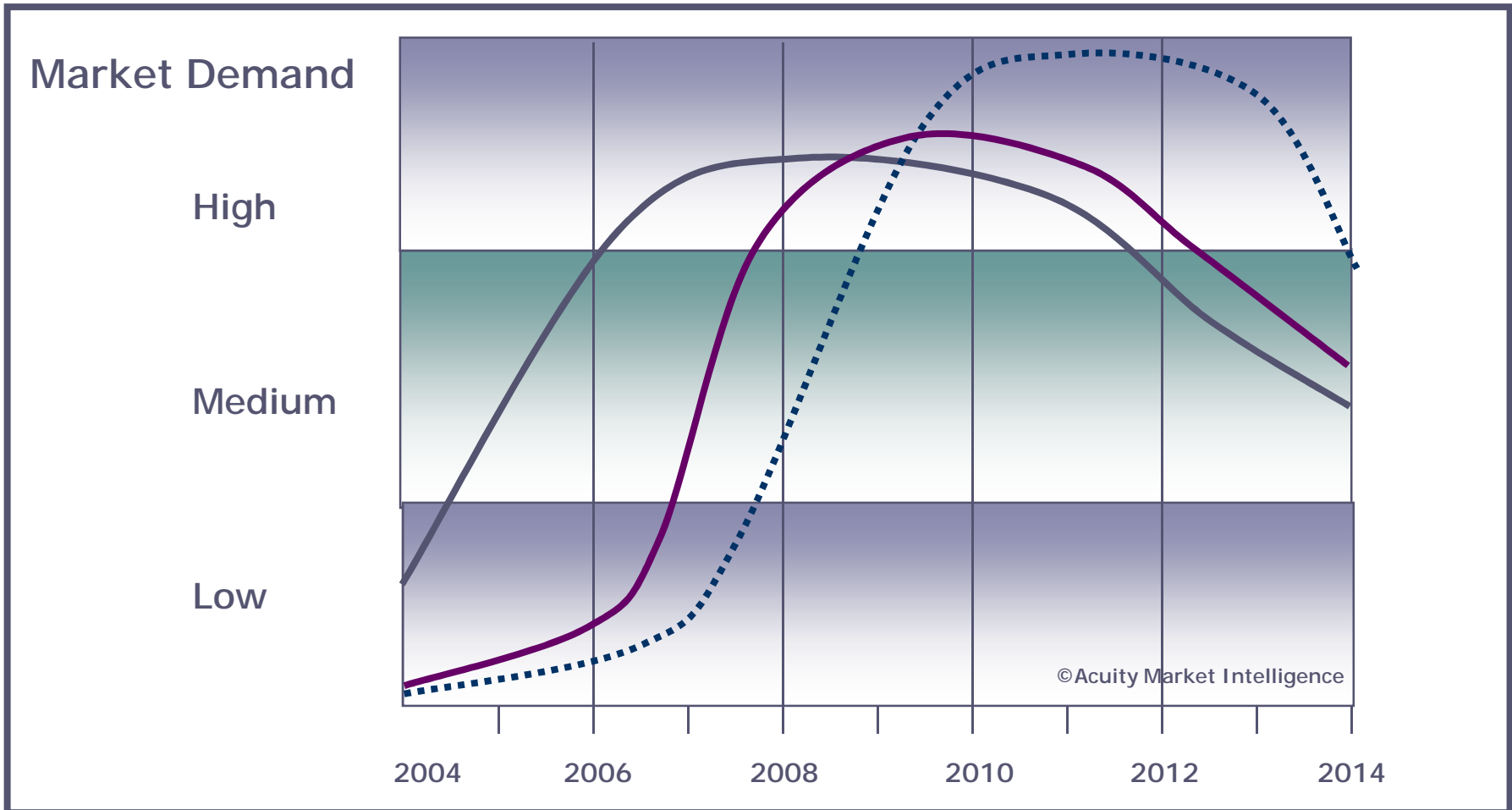


# Public Sector Market Evolution

**Integrated eBorders** —  
passports, visas, border control

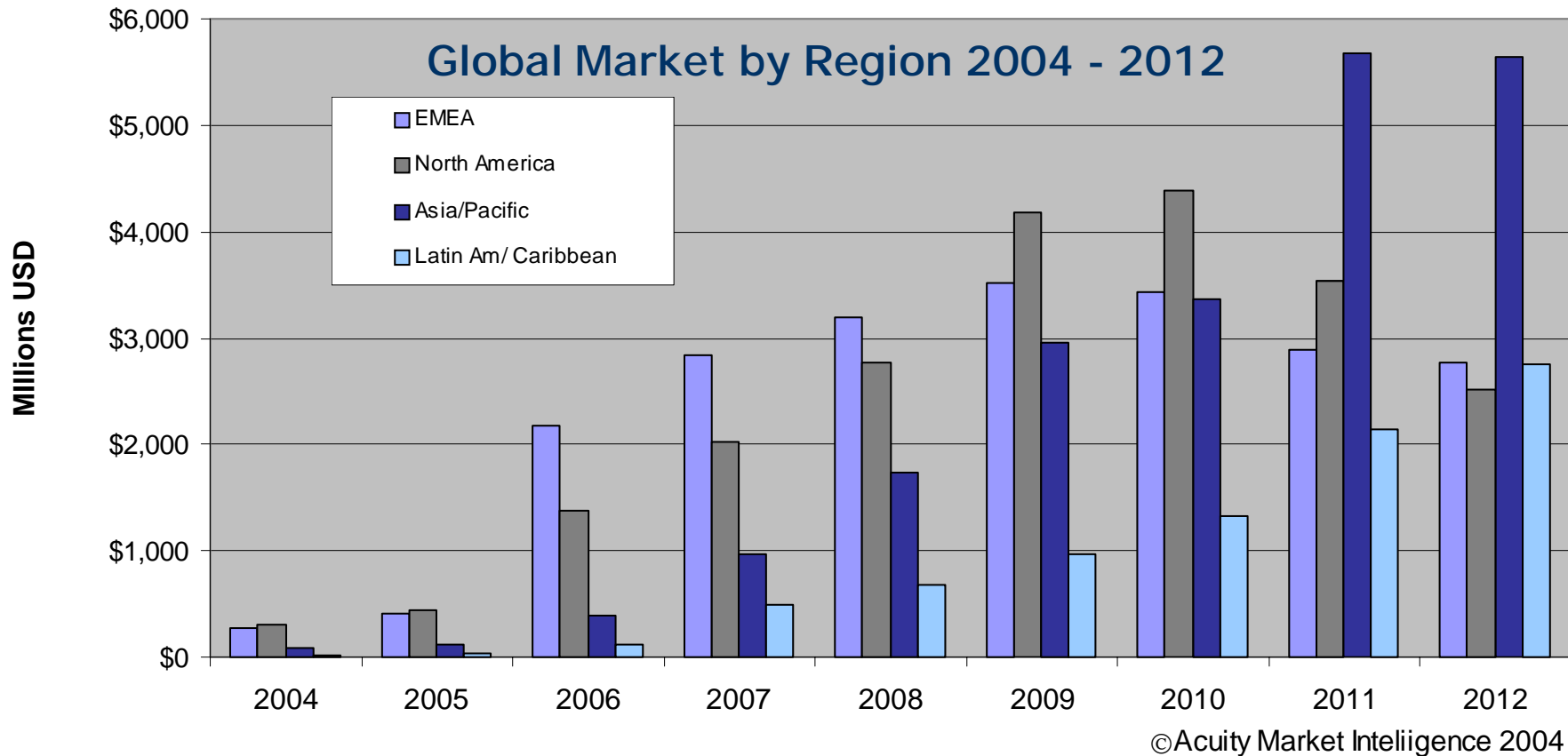
**eID** —  
National IDs, ID Cards

**eGovernment** ...  
ID verification, electronic access



# Public Sector Market Forecast

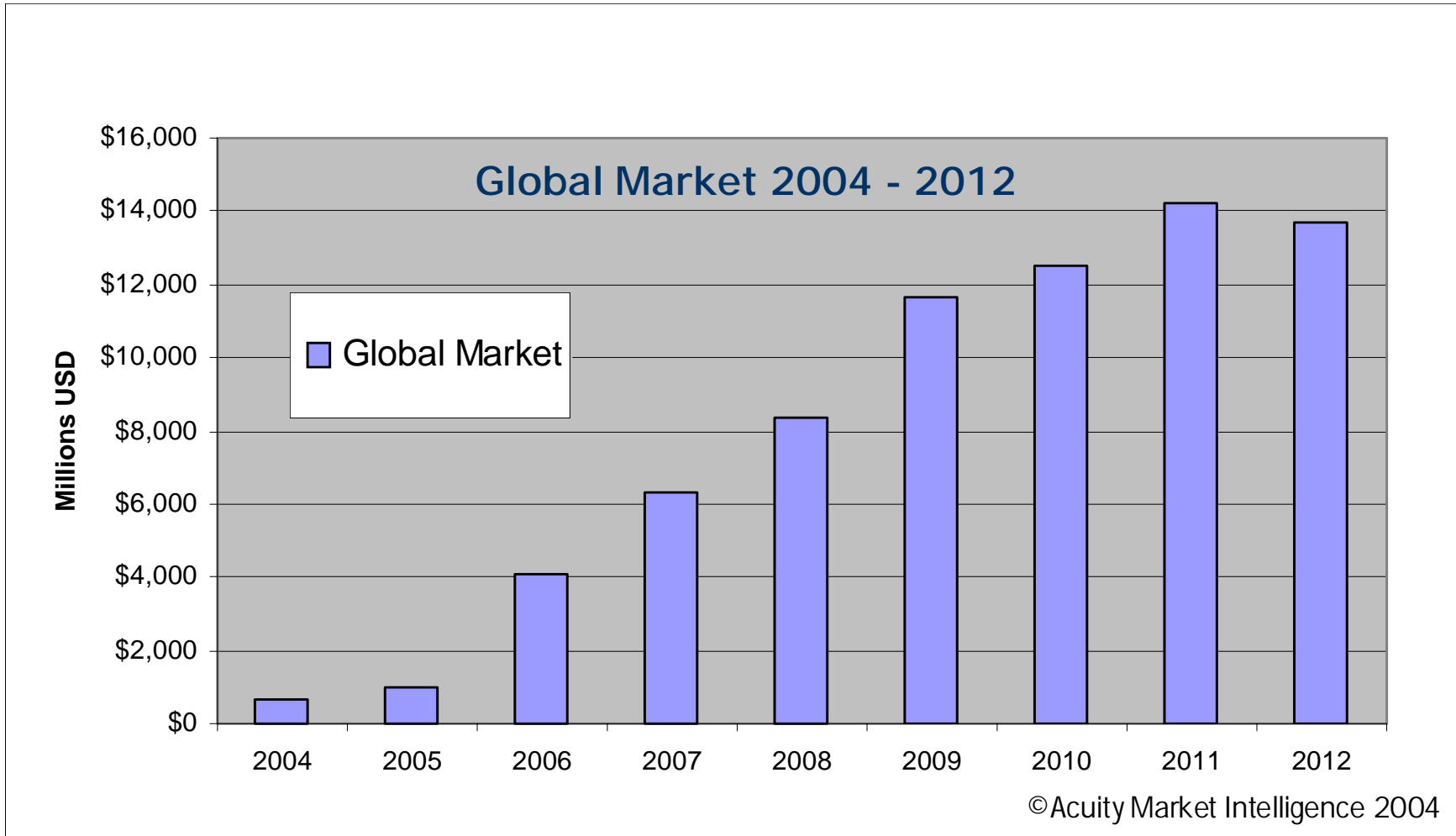
Worldwide Projection for Integrated Border Management - Total Solutions





# Public Sector Market Forecast

Worldwide Projection for Integrated Border Management - Total Solutions

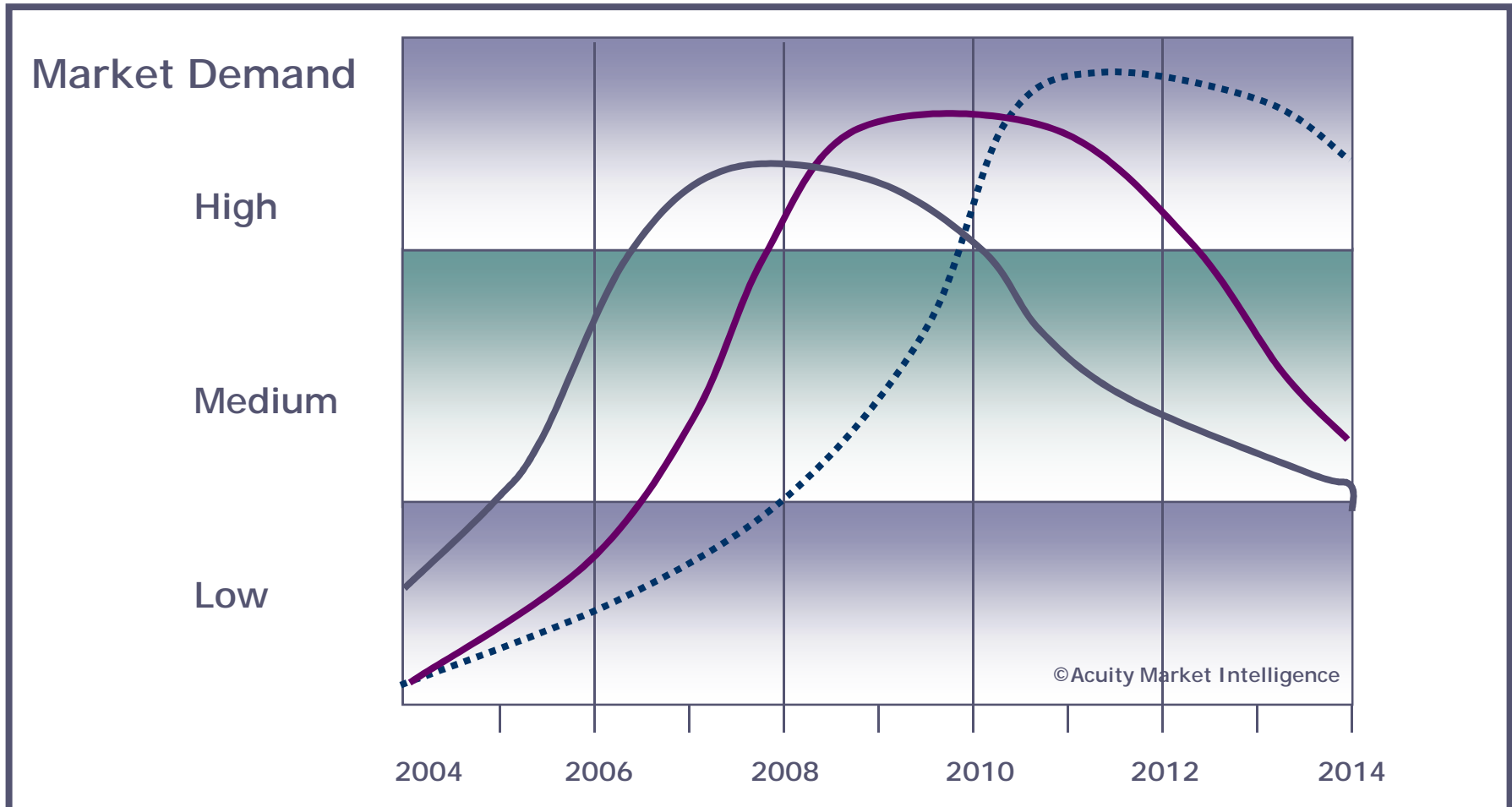


# Commercial Market Evolution

**Enterprise Security**  
physical & logical access

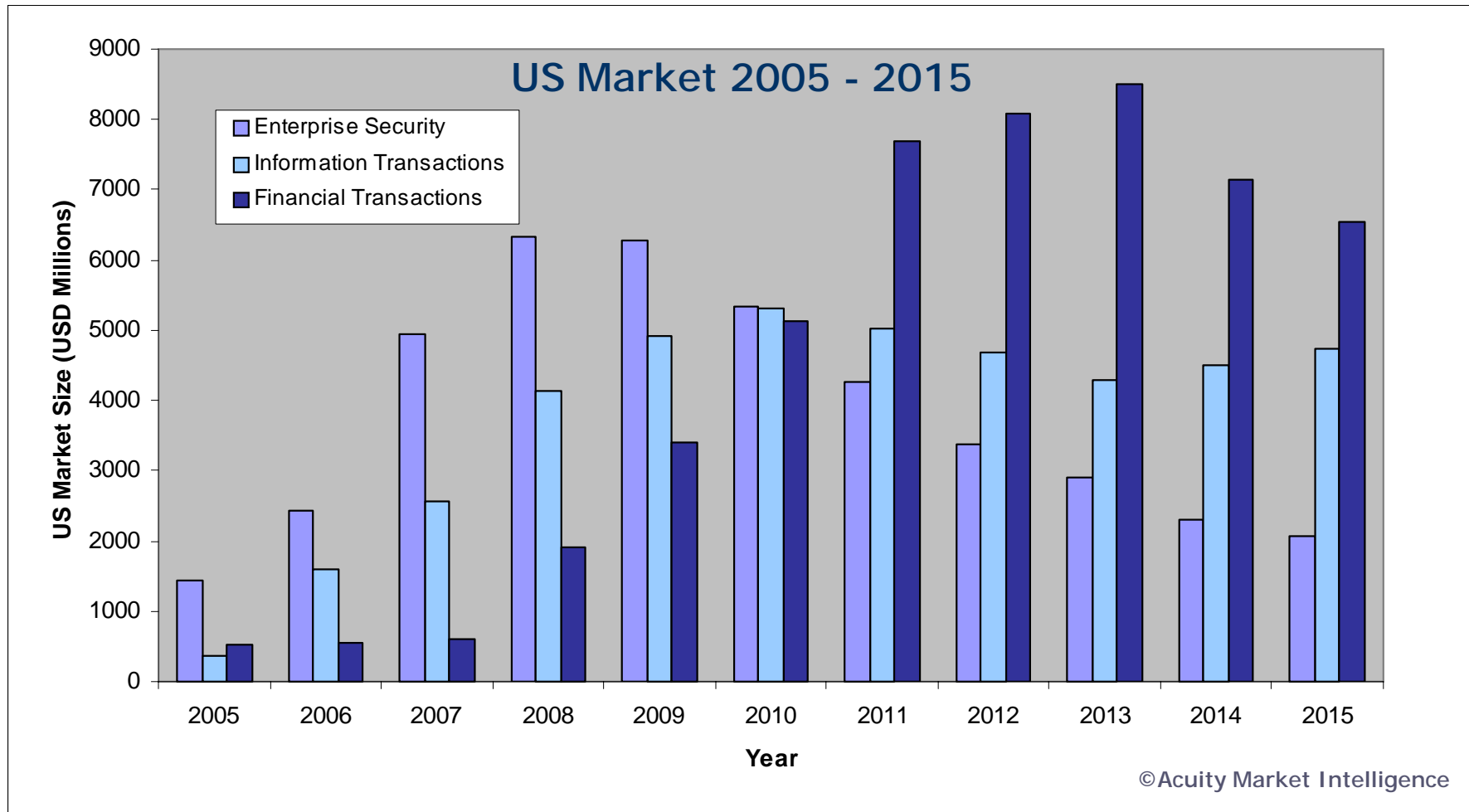
**Information Transactions**  
IP, accounts, private data

**Financial Transactions**  
POS, electronic payments



# Commercial Market Forecast

US - Total Solutions Projection for Commercial Markets  
Enterprise Security, Information Transactions, Financial Transactions



# State of the Market

## Evolution Drivers and Obstacles

Factor	Public Sector		Commercial	
	Driver	Obstacle	Driver	Obstacle
Post 9/11, 3/11 Terrorism Fears	X		X	
US-VISIT	X		X	
Improved Gov Services – cost/efficiency	X		X	
9/11 Commission Endorsement	X		X	
ICAO, ILO Endorsement	X		X	
EU Interior Ministers Endorsement	X		X	
EU Expansion Borders – Secure Mobility	X		X	
IATA pursuing 100% eticketing by 2007	X		X	
Identity Fraud & Theft	X		X	
Financial Transaction Fraud	X		X	
Information Security	X		X	
Password Fatigue	X		X	
Data Protection/Privacy Concerns		X		X
Big Brother		X		X
Misrepresentations by Industry, Press		X		X
Industry Fragmentation		X		X

# Part II: Solutions Development Model

## ☛ Whole Product Solution

## ☛ Building the Value Chain

- From Core Technology to Total Integrated Solution
- Sizing the Value Chain

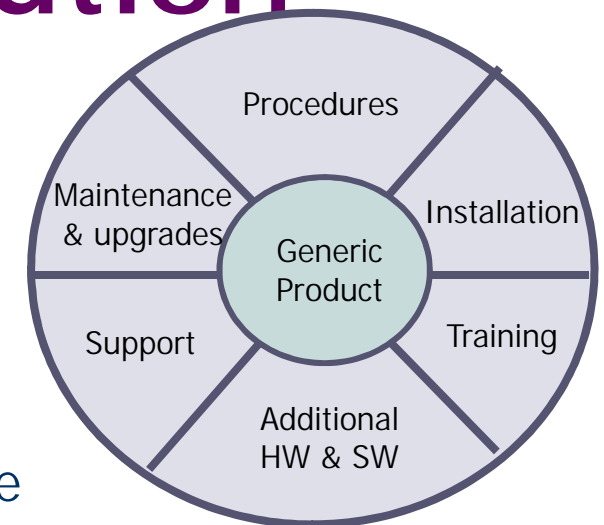
## ☛ Constructing a Solution

- Solution Components – Engineering, Industrial Design, Human Factors, Information Infrastructure, Legal & Regulatory

## ☛ Solutions Development Map

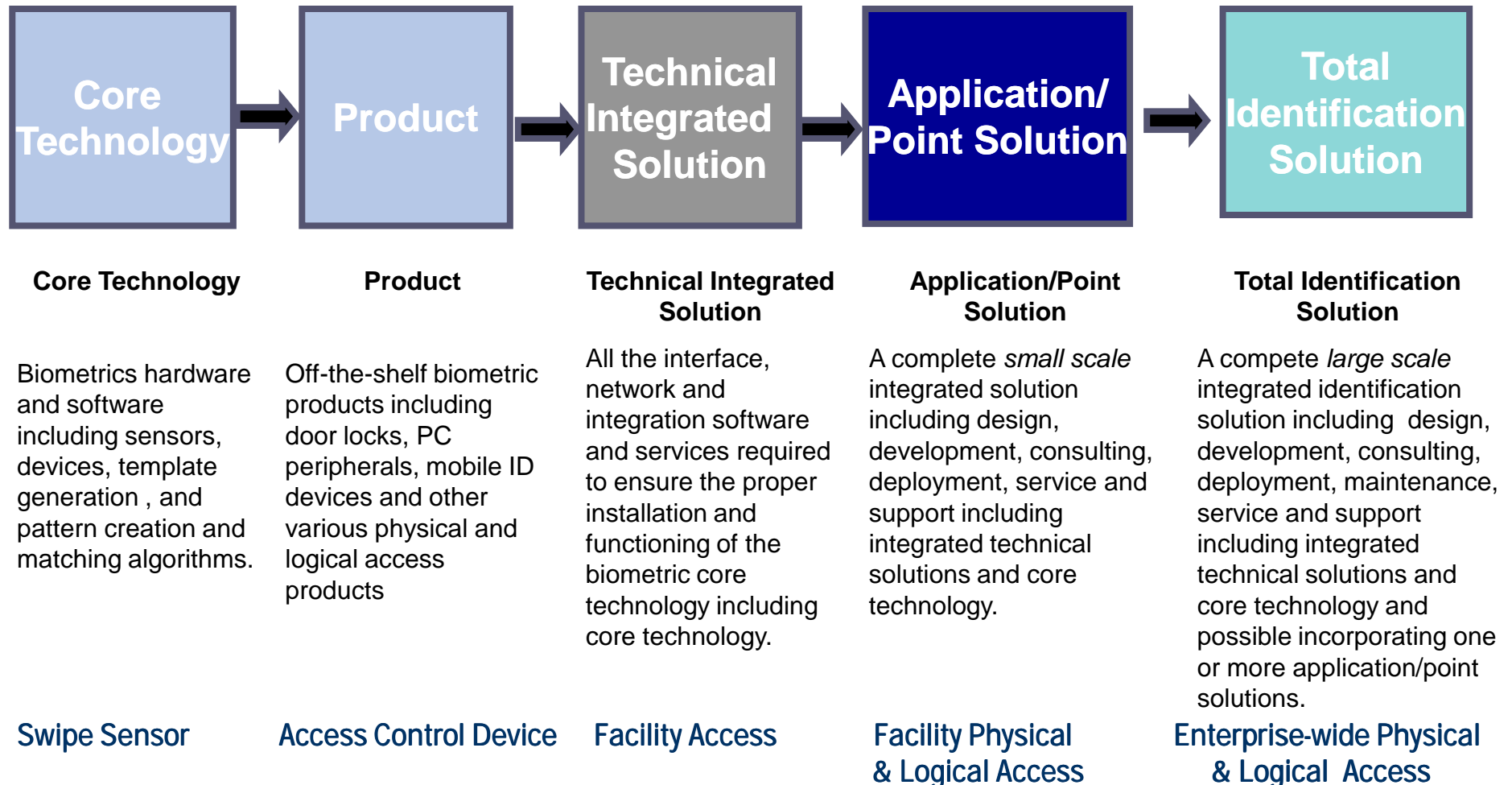
# Whole Product Solution

- Bridge Gap Between Value Proposition and Delivered Product
- Complete Set of Products & Services for Customer to Achieve Results
  - Generic - defined in purchase agreement
  - Expected – minimum to achieve buying objective
  - Augmented – maximum chance of meeting buying objective
  - Potential – incorporates ancillary products & enhancements
- Tangibles & Intangibles - tools, methodologies, 3<sup>rd</sup> party relationships, performance benchmarks, reputation as a standards-driver, perceived market clout
- Development of whole product solution is complex, time- and resource-intensive
- Robust whole product solution creates formidable competitive barriers



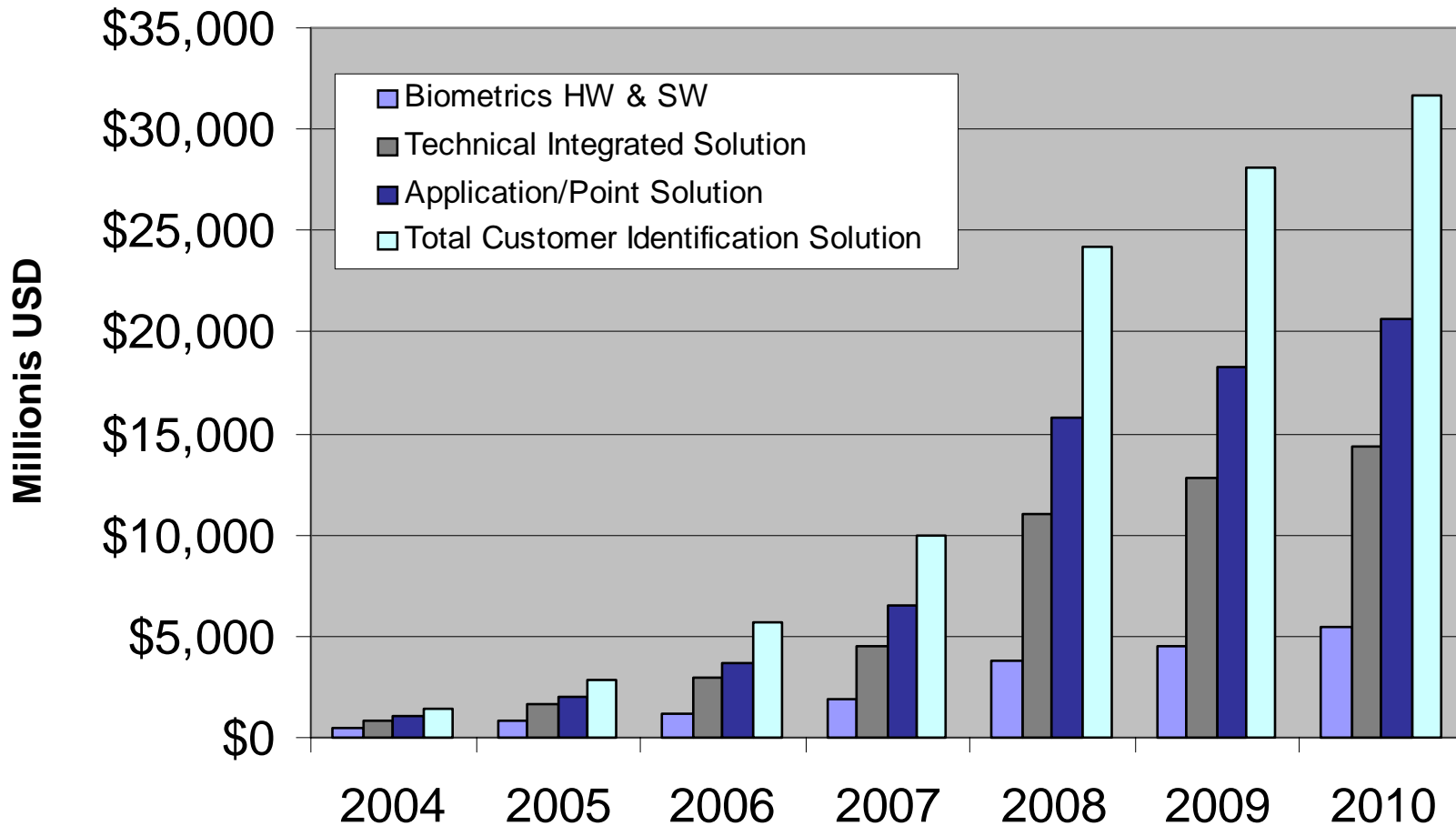
# Building the Value Chain

## From Core Technology to Total Identification Solution



# Sizing the Value Chain

Biometric HW & SW forecast is median of published numbers from IBG, IDC, Frost & Sullivan  
 Biometrics HW & SW includes Core Technology and Products

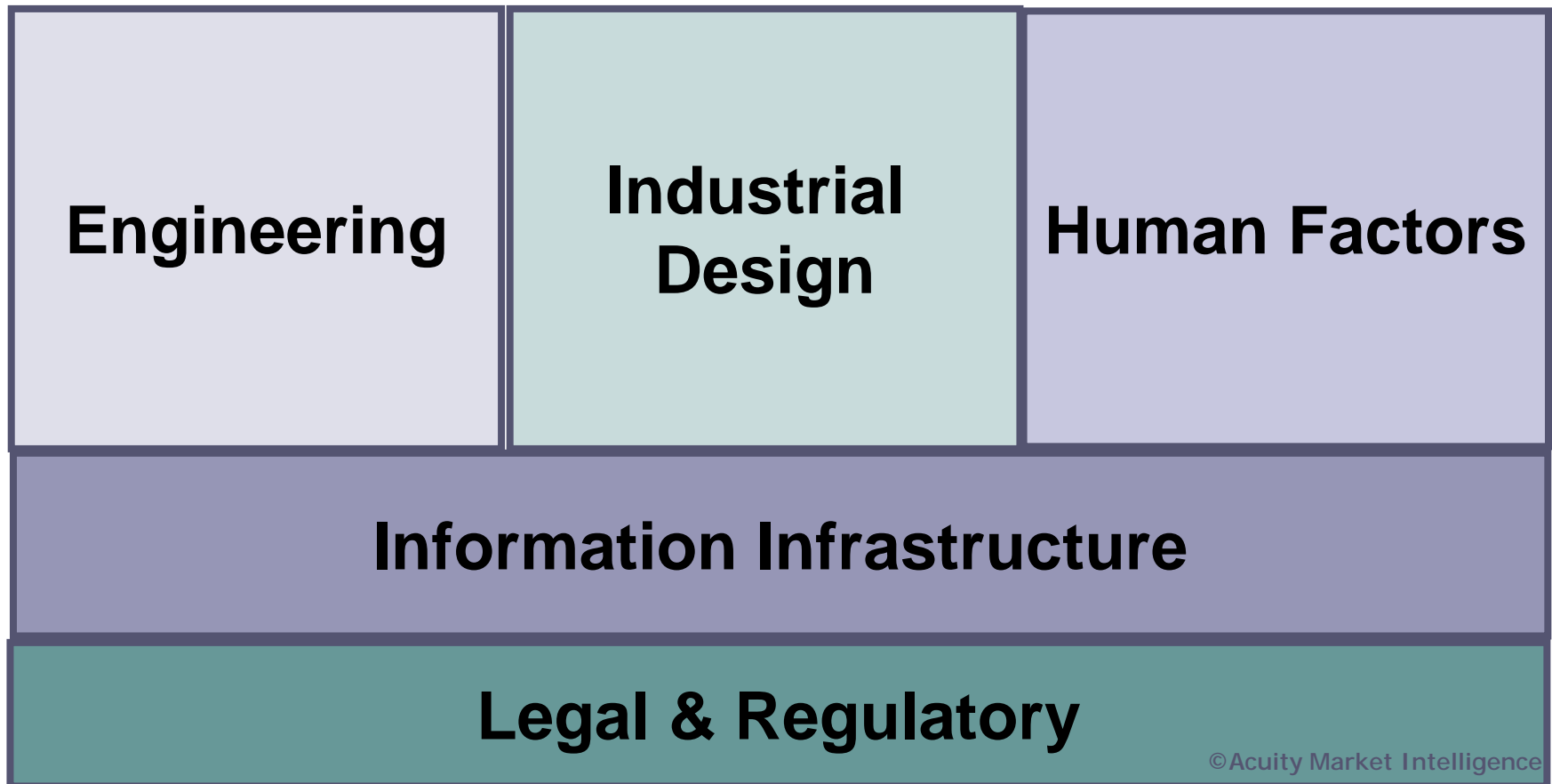


©Acuity Market Intelligence



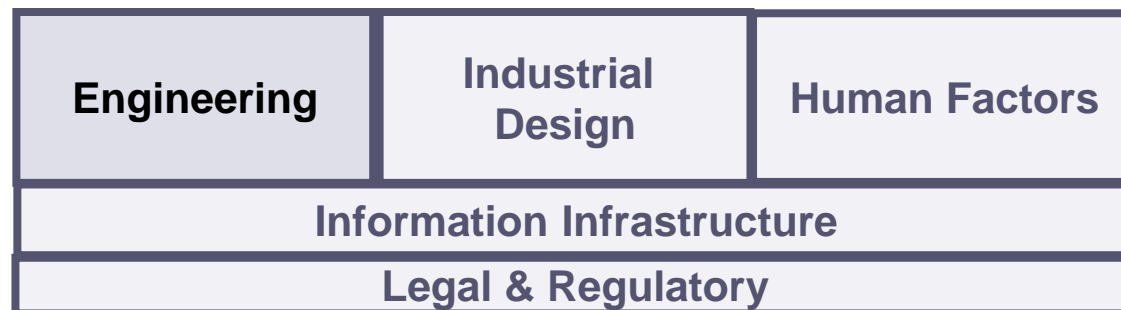
# Constructing a Solution

## Components of a Biometrically Enabled Solution



# Constructing a Solution

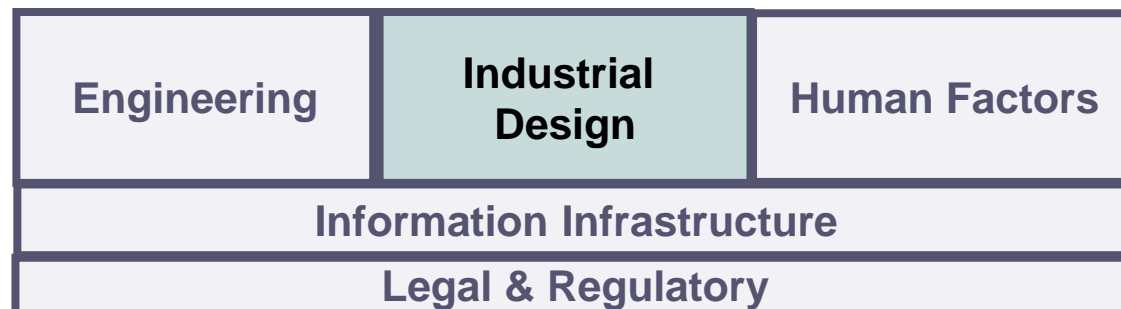
## Components of a Biometrically Enabled Solution



- ☞ **Functional Specification**
  - Technical & System Performance Requirements
  - Process Flow & System Design
- ☞ **Standards Compliance, Best Practices**
- ☞ **Data Management**
- ☞ **Interoperability, Scalability**
- ☞ **Legacy & Future System Integration**
- ☞ **Implementation & Testing Methodology**

# Constructing a Solution

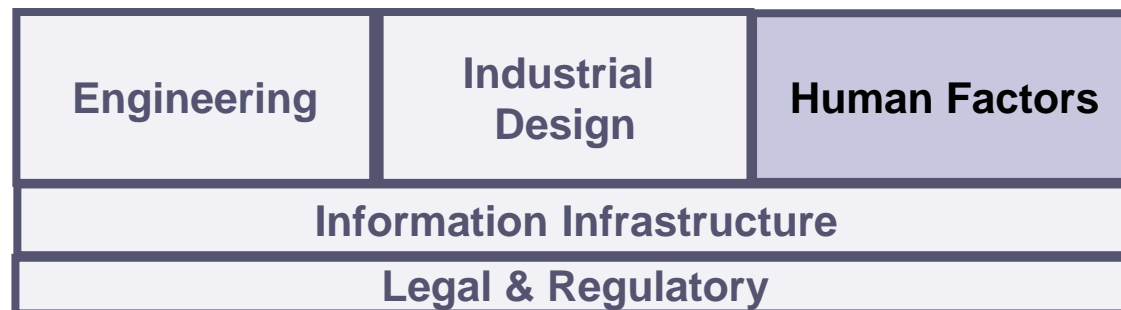
## Components of a Biometrically Enabled Solution



- ☞ Look and Feel
- ☞ Environmental Concerns
- ☞ Disability Compliance
- ☞ Functional Conflicts

# Constructing a Solution

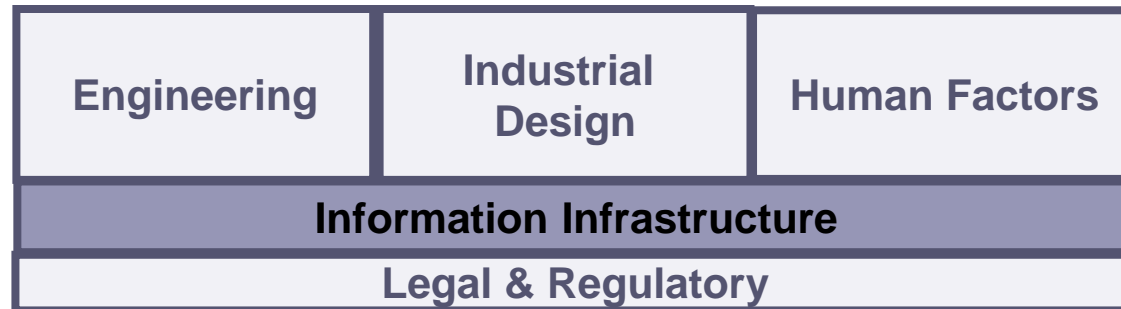
## Components of a Biometrically Enabled Solution



- ✓ Human/Machine Interface
- ✓ For All Constituents - End Users, Design, Support and Maintenance Staff, Operators
  - Ease of Use
  - Intuitiveness
  - Acceptability
  - Convenience
  - Ergonomics

# Constructing a Solution

## Components of a Biometrically Enabled Solution

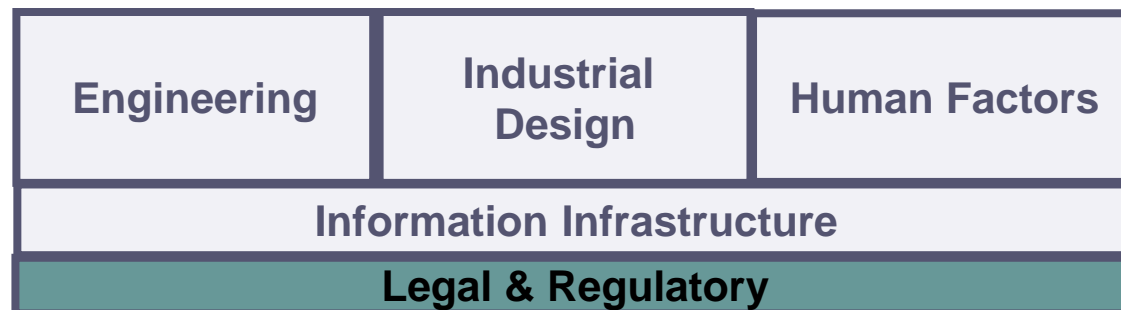


### For All Constituents - End Users, Design, Support & Maintenance Staff, Operators

- Business Process Management
- Content Management
- Communications – Internal/External
- Integration with Existing Data Management
- Integration with Other Programs/Projects
- Security, Privacy and Data Protection Policies, Roles & Responsibilities
- Education and Training
- Globalization & Localization

# Constructing a Solution

## Components of a Biometrically Enabled Solution

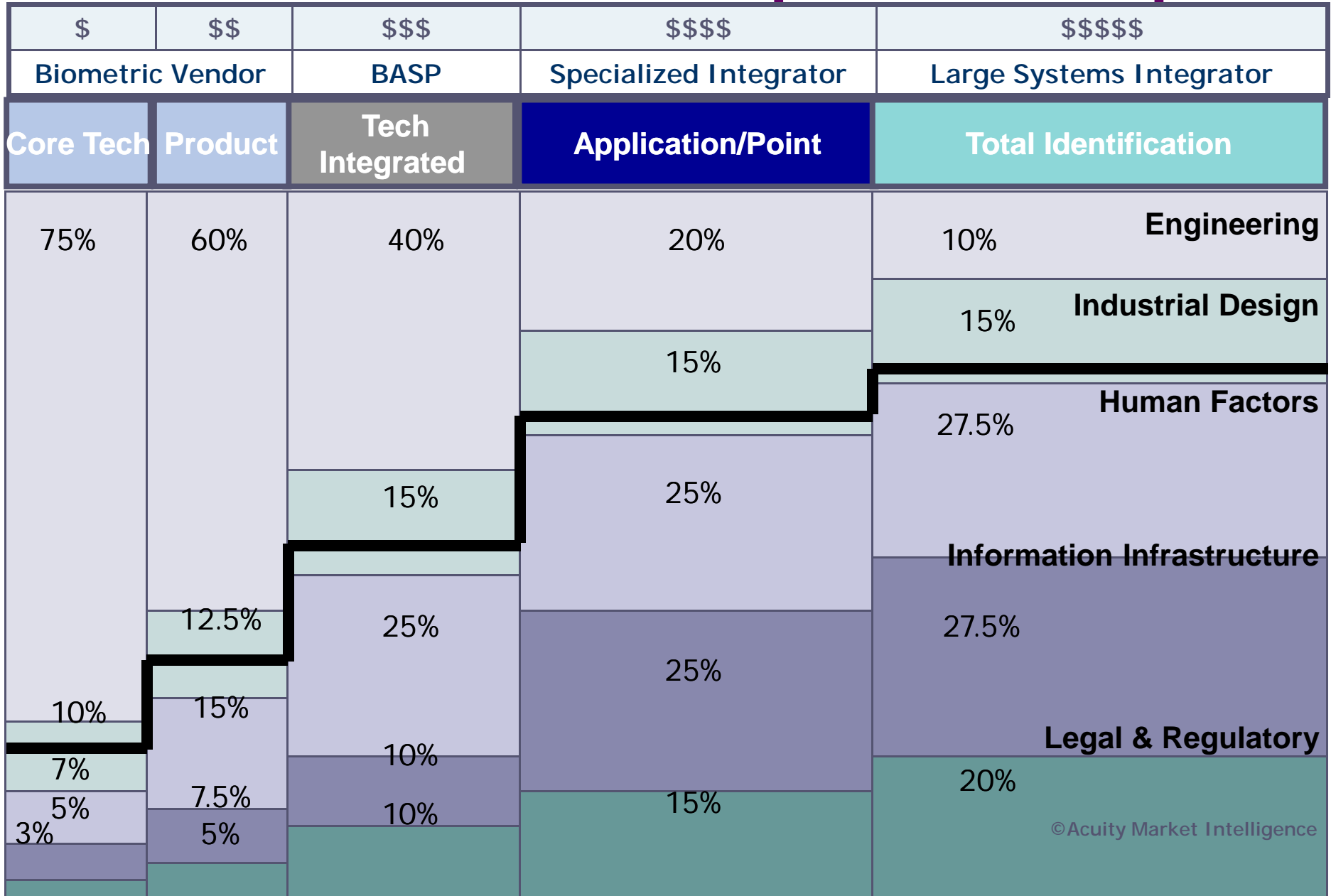


- Local and International Compliance For All Constituents - End Users, Design, Support and Maintenance Staff, Operators
  - Privacy
  - Data Protection
  - Civil Liberties

# Value Chain Revenue Analysis

\$	\$\$	\$\$\$	\$\$\$\$	\$\$\$\$\$
Biometric Vendor		BASP	Specialized Integrator	Large Systems Integrator
Core Tech	Product	Tech Integrated	Application/Point	Total Identification <small>©Acuity Market Intelligence</small>

# Solutions Development Map





# Part III: From Technology to Solutions

## ☛ Solutions Development Progress

- Engineering
- Industrial Design
- Human Factors
- Information Infrastructure
- Legal & Regulatory

## ☛ Key Initiatives & Actions

- Standards
- Public Policy
- Government Programs – R&D, pilots, tests

## ☛ Emerging Technology Environment

# Solutions Development Progress

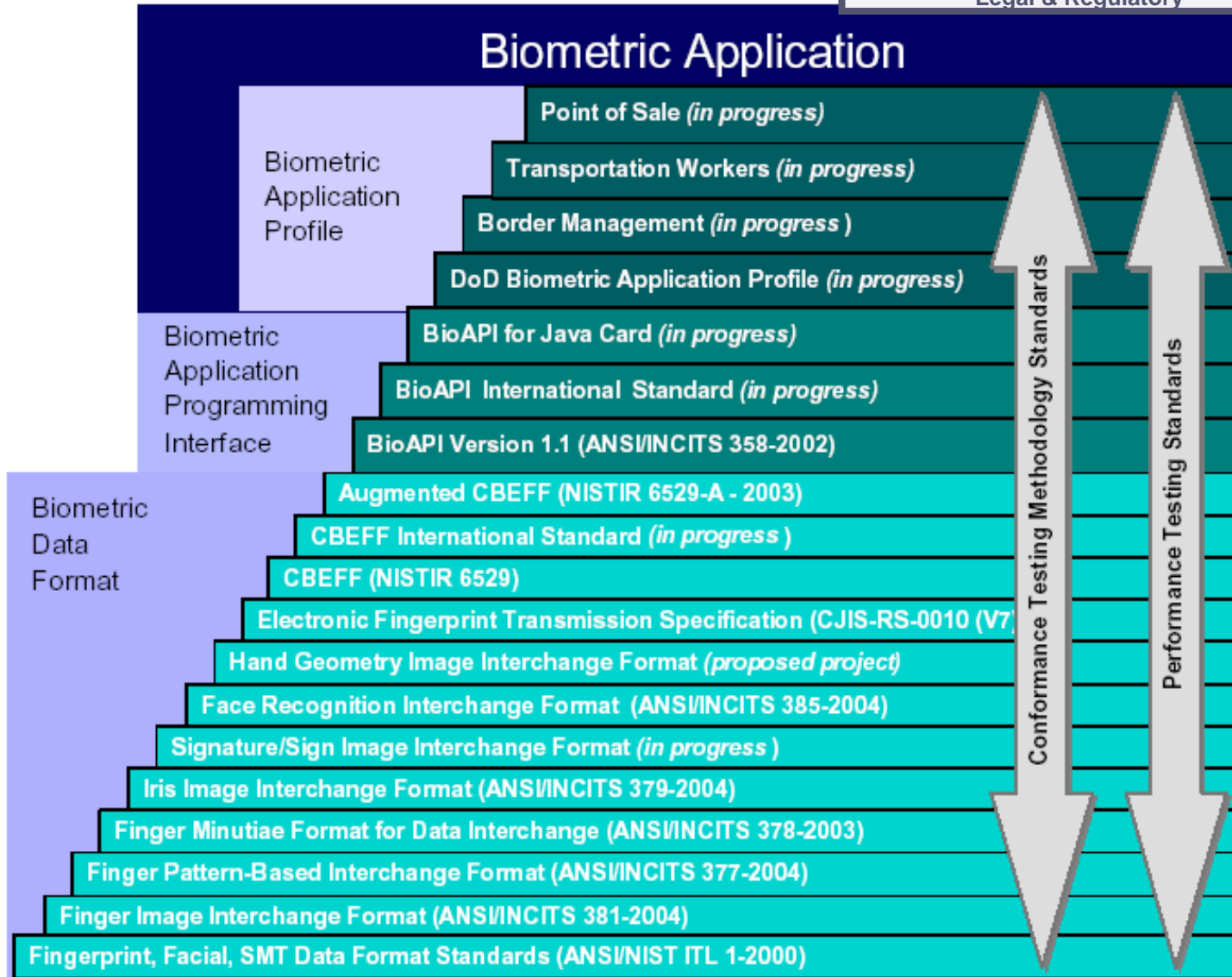
## Engineering

Engineering	Industrial Design	Human Factors
Information Infrastructure		
Legal & Regulatory		

- ✔ **Functional Specification** – current industry models applied, performance improving and will continue to do so though consistent measurement criteria not established
- ✔ **Standards Compliance** – emerging
- ✔ **Best practices** – early stages, generally being established within organizations not across industry
- ✔ **Data Management** – need safeguards, remedial actions, comprehensive frameworks
- ✔ **Interoperability** – not yet supported
- ✔ **Scalability** – requisite knowledge does not exist
- ✔ **Legacy & Future System Integration**
- ✔ **Implementation & Testing Methodology** – mostly ad hoc, some learning's carried over within organizations

# Standards

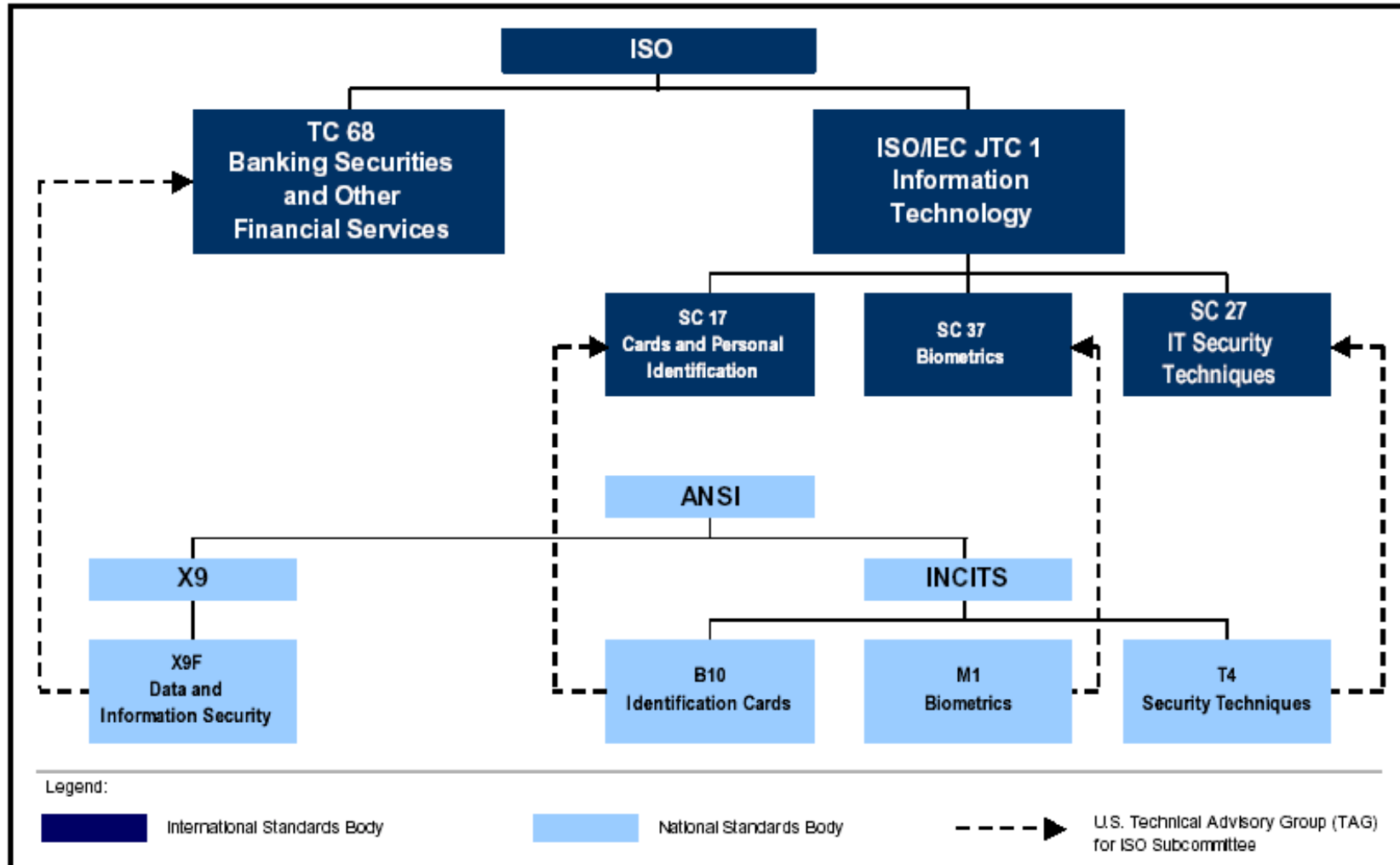
Engineering	Industrial Design	Human Factors
Information Infrastructure		
Legal & Regulatory		



Source: DoD BMO Report on biometrics Standards

# Standards

Engineering	Industrial Design	Human Factors
Information Infrastructure		
Legal & Regulatory		



Source: DoD BMO Report on biometrics Standards

# Standards

Engineering	Industrial Design	Human Factors
Information Infrastructure		
Legal & Regulatory		

- Explosion in biometric standards activity accelerating standardization process
- Standards activity indicators of widespread interest in biometrics
- Standards requirements of market evolution
- Standards
  - Provide flexibility
  - Drive biometrics to a commodity
  - Make biometrics plug-and-play
  - Lower implementation risk

Source: Casthy Tilton, BC 2004 Presentation

# Solutions Development Progress

## Industrial Design

Engineering	Industrial Design	Human Factors
Information Infrastructure		
Legal & Regulatory		

- ☛ **Look and Feel** – most solutions are being “kluged” together
- ☛ **Environmental Concerns** – considered on a case by case basis
- ☛ **Disability Compliance** – very few true tests
- ☛ **Functional Conflicts** – too often discovered after going live

# Solutions Development Progress

## Human Factors

Engineering	Industrial Design	Human Factors
Information Infrastructure		
Legal & Regulatory		

### Human/Machine Interface

- Ease of Use
- Intuitiveness
- Acceptability
- Convenience
- Ergonomics

- For the most part **NON-EXISTENT**
- Generally handled on an ad-hoc basis by technology providers with little or no expertise
- Non end users notably excluded
- Will be **CRUCIAL ISSUE(s)** as solutions development progresses

# Solutions Development Progress

## Information Infrastructure

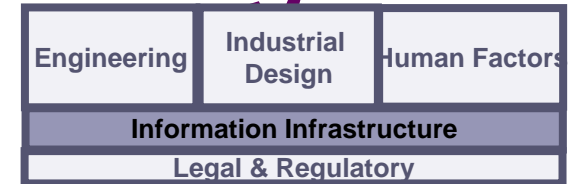
Engineering	Industrial Design	Human Factors
Information Infrastructure		
Legal & Regulatory		

- ☛ Generally NOT CONSIDERED a specific area of concern
- ☛ Components grouped within other areas of solution
- ☛ Non end users notably excluded



# Solutions Development Progress

## Information Infrastructure



- ☛ **Business Process Management** – existing tools may prove inadequate
- ☛ **Content & Content Management** – end user, operator, support & maintenance staff
- ☛ **Communications Internal/External** – to date objectives and expectations are not clear, processes vague
- ☛ **Integration with Existing Data Management** – mixed success from technological perspective, hiccups from societal perspective
- ☛ **Integration with Other Programs/Projects**
- ☛ **Security, Privacy and Data Protection**
  - US-VISIT Privacy Directive caveats make it ineffective
  - EU Data protection Working Group raising strong objections
  - Privacy advocates attacking in principal and specific programs

# Solutions Development Progress

## Information Infrastructure

Engineering	Industrial Design	Human Factors
Information Infrastructure		
Legal & Regulatory		

- ☛ **Education and Training** – inadequate. Often due to rushing to deployment  
CRITICAL FOR USER ACCEPTANCE
- ☛ **Globalization & Localization** – some work in this area but mostly around technology and standards, great potential for confusion and inefficiencies (especially cross border) if not addressed particularly with regard to Communications & Content & Business Processes

# Solutions Development Progress

## Legal & Regulatory

Engineering	Industrial Design	Human Factors
Information Infrastructure		
Legal & Regulatory		

### Local and International Compliance

- Privacy
- Data Protection
- Civil Liberties

### EU Leads the World in Framework Development

### US–VISIT Requirements Adversely Impact Existing Laws and Regulations

### Privacy Advocacy Targets

- Multi Use ID Programs
- Lack of Explicit Privacy/data Protection Policies
- Unfettered International Cooperation
- Industry Associations Setting Policy

### Standards for Privacy Enhancing Use of Biometrics Need to Be Established

### Industry MUST CHAMPION

# Solutions Development Progress

## Legal & Regulatory

Engineering	Industrial Design	Human Factors
Information Infrastructure		
Legal & Regulatory		

### ☛ “Big Brother” is the Worst Case Scenario

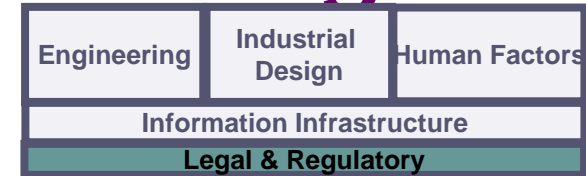
- ICAO letter from 30+ Civil Liberties & Human Rights groups
  - Extreme objection to centralized databases
  - Local storage on a personally owned smart card not problematic

### ☛ Towards Privacy enhancing Applications of Biometrics

- Separating the Database and Technology Issues
- Verification versus Identification
- Anonymous Identification
- Function Creep

# Solutions Development Progress

## Legal & Regulatory



### Guidelines for Privacy Enhancing Applications of Biometrics

- ☞ Separate centralized database issue from biometrics applications – massively interconnected, centralized digital databases are scary even with biometrics
- ☞ Keep storage of biometrics separate from personal data – If personal data must be linked use a distributed network computing approach
- ☞ Local storage of biometrics on personal devices (i.e. smart cards) should be used whenever possible
- ☞ Non-repudiated anonymous identification is powerful privacy enhancing application of the biometrics
- ☞ Biometrics should be applied as a means of protecting the privacy of an individual when bridging the human-machine identity gap

# Solutions Development Progress

## Legal & Regulatory

Engineering	Industrial Design	Human Factors
Information Infrastructure		
Legal & Regulatory		

### Guidelines for Privacy Enhancing Applications of Biometrics

- Privacy enhancing biometric applications should be designed to reduce the collection and processing of other personal data – name, address, gender, age, etc.
- Biometric matches or failures to match should always be verified through a human process so as not to falsely deny access to – physical or logical – or accuse any individual
- Security measures must be taken when biometric data is processed – enrolled, stored, transmitted, extracted, template generation, matching
- Enrollment processes must include an initial authentication process that prevents the linking of a forged identity to genuine biometrics
- International standards must be developed in conjunction with data protection authorities
- Clear and binding legislative/regulatory frameworks are required to ensure appropriate use of biometrics technology.

# Key Initiatives & Actions

- **EU based R&D particularly for interoperability**
- **Standards bodies making progress**
- **Industry associations working toward education, best practices, integrating fragmented market**
- **EU biometrics portal call for tender**
- **International cooperation on the passport front**
- **Privacy & civil liberties groups fully engaged**
- **EU data protection working group calling for more stringent control**
- **Large integrators strengthening commitments, taking more definitive action**

# Emerging Technology Environment

## ☛ The Usual Suspects

Smart Cards, PKI, Digital Signatures, SSO, Identity Management

## ☛ Up and Coming Areas of Interest

- Convergence of Digital Imaging - Generic Capture Devices & Pattern Recognition Algorithms
- Digital Rights Management – Ownership and Management of Biometric Data
- Distributed Network Computing – Identification at the Point of Access



# Emerging Technology Environment

## Digital Rights Management

- ☞ Identity as a fundamental component of next generation global computing infrastructure
- ☞ Authentication escalated from afterthought to primary driver
- ☞ Biometrics is an integral part complex digital rights management matrix
- ☞ **Biometrics & DRM Issues**
  - Machine-to-Machine vs Human-to-Machine Interfaces
  - Latent Integration - Critical component of DRM system
  - Data Ownership - *Who owns my biometric data?*
  - Data Protection – Existing regulations sufficient?

# Emerging Technology Environment

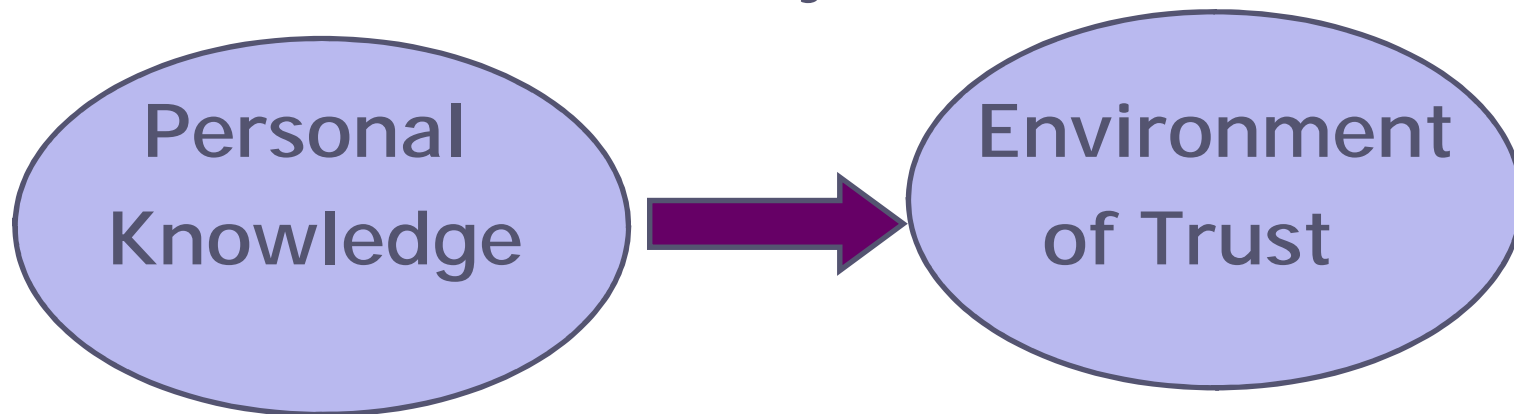
## Digital Imaging Convergence

- ☛ Mainstream ubiquity as massive convergence takes hold and individual biometric categories disappear
- ☛ More than consolidation of the key players or one technology winning out over another
- ☛ Actual merging and morphing of the capture devices and the algorithms
- ☛ Ultimately, capture devices and algorithms indifferent, regardless of scale, to nature of the type of pattern-data being analyzed
- ☛ Over time capture devices become ubiquitous, cheap, reliable commodities compressed into a tiny form factor embedded in virtually everything

# Emerging Technology Environment

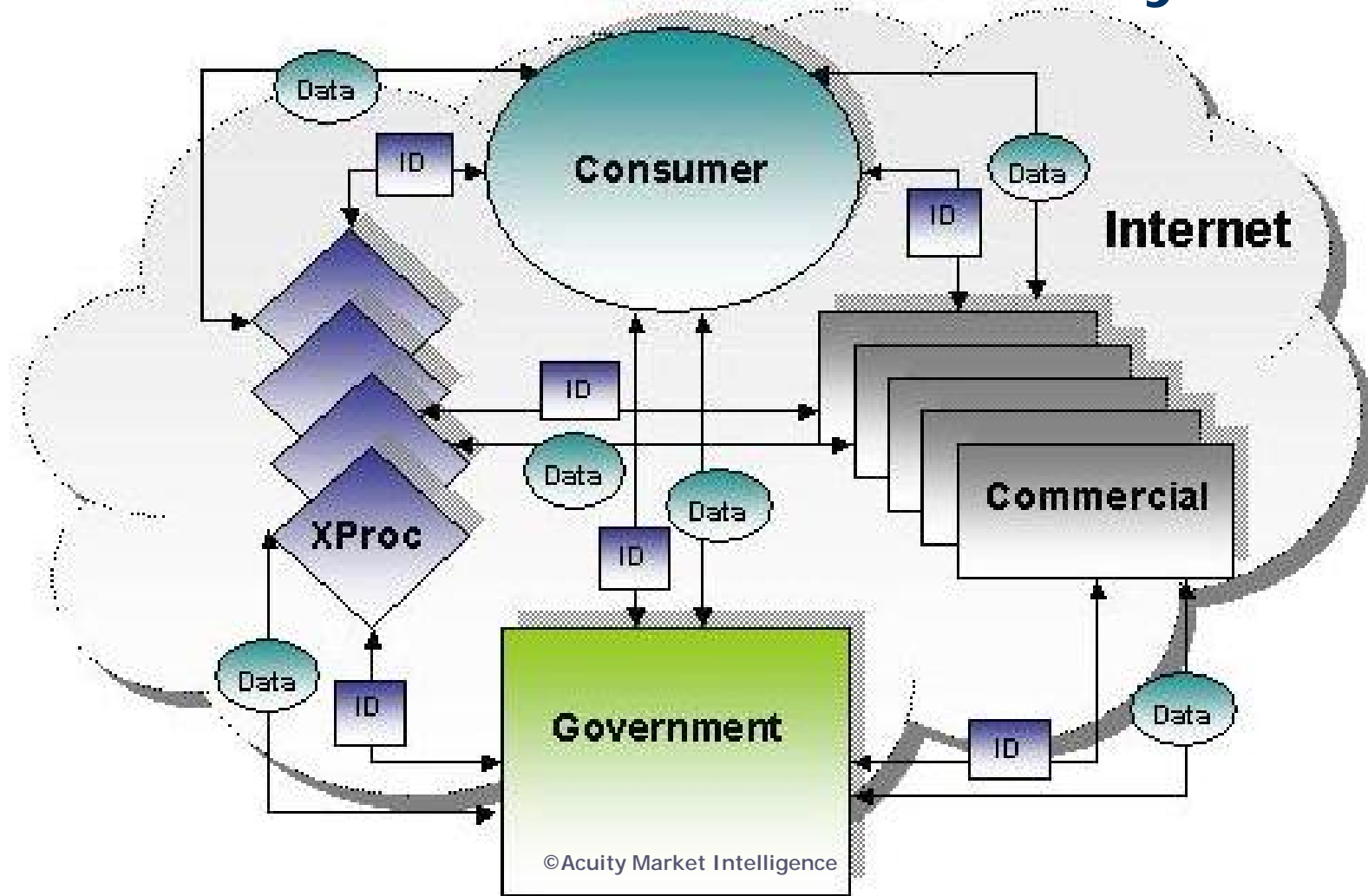
## Distributed Network Computing

- ☞ Identification at the Point of Use
- ☞ Network Infrastructure Evolution
  - "Halt .. Who goes there?"*
- ☞ Anonymity versus Privacy
  - Network Based Identity
  - Federated Identity

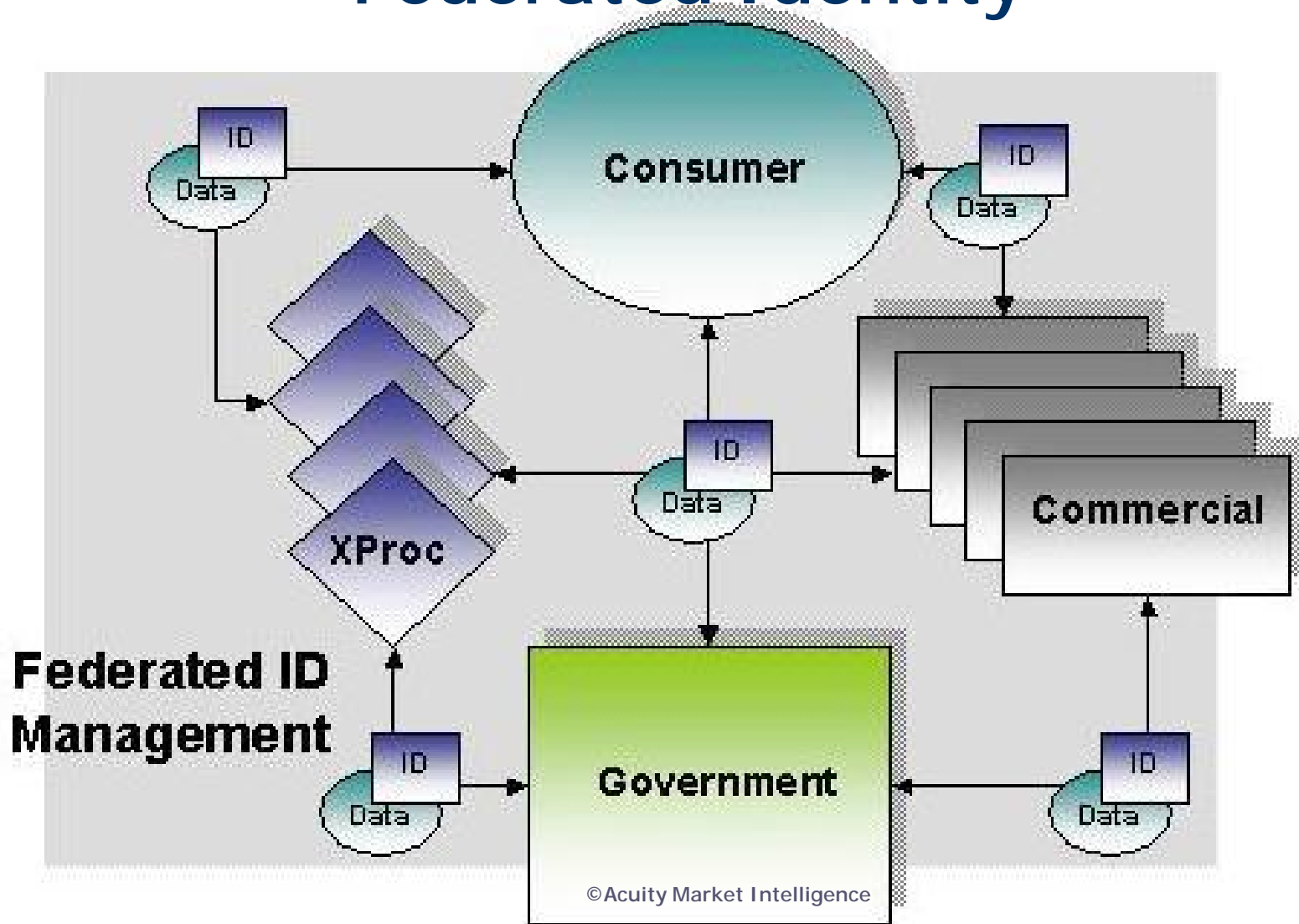


# Distributed Network Computing

## Network Based Identity

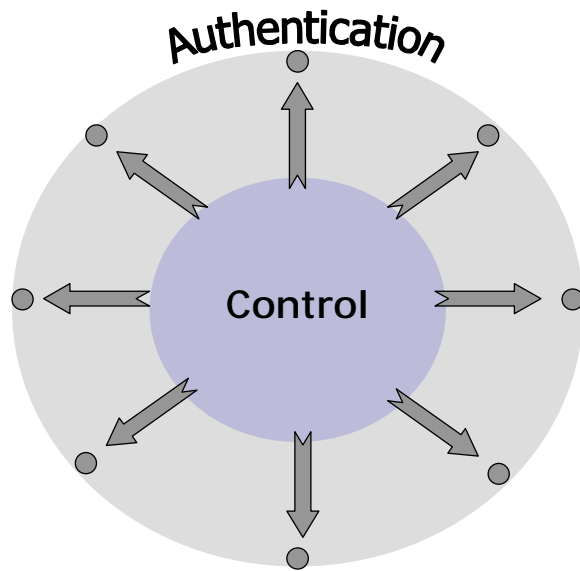


# Distributed Network Computing Federated Identity



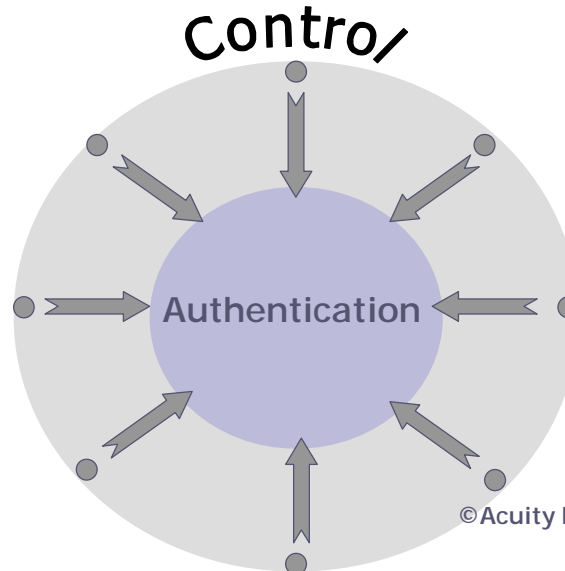
# Distributed Network Computing Authentication Models

Centralized Control



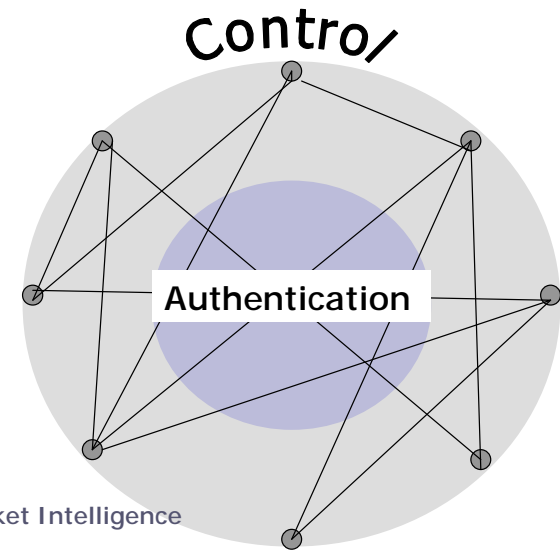
ID on Demand  
Identity Fixed

Centralized Authentication



©Acuity Market Intelligence

Virtual Centralized  
Authentication



No Centralized Storage  
ID as Needed  
Identity is Not Fixed

# Seminar Wrap Up

## ☛ Part I: Market Evolution Context

The market is evolving towards fully integrated large scale solutions. The first waves will be Public Sector Border Management and Commercial Enterprise Security

## ☛ Part II: Solutions Development Model

To date, market focus has been on core identification technology development and performance. Solutions development implies a shift towards the human/societal factors based on a well developed information infrastructure.

## ☛ Part III: From Technology to Solutions

Solutions require technology and performance standards as well as a structured legal and regulatory framework and well defined human factors engineering to appropriately bridge the human-machine identification gap. Progress in this arena will depend on the focused and aggressive efforts of all industry players.

# Key Take Aways

- ☞ **End Users** – Demand socially acceptable solutions
- ☞ **Vendors** – Take responsibility for creating Whole Product Solutions, build alliances along the entire value Chain
- ☞ **Targeted Solution Providers** – Educate and facilitate the evolution of your niche
- ☞ **System Integrations** – Be proactive market developers – drive & invest in the building blocks of large scale integrated solutions
- ☞ **All** - Champion Privacy Enhancing Applications, actively engage in the development of Standards, Human Factors Excellence & Truly Interoperable Systems



# More Analysis

## Review the Following Articles:

- ☛ **Biometrics and Border Control: Beyond US VIST**  
Digital ID World Magazine, Sept/Oct 2004
- ☛ **Towards Privacy Enhancing Applications of Biometrics**  
Digital ID World Magazine, June/July 2004
- ☛ **Collision Course: Biometrics and Rights Management**  
Digital ID World Magazine, March/April 2004
- ☛ **Battle of the Biometrics**  
Digital ID World Magazine, Oct 2003



# ACUITY

MARKET INTELLIGENCE

c. maxine most  
*principal*

826 north street boulder, co 80304  
phone 303.449.1897 fax 208.730.8924  
cmaxmost@acuity-mi.com

## FOR MORE INFORMATION

[www.acuity-mi.com](http://www.acuity-mi.com)

Market Briefs, Deployment Data, Sizing Models

Plus FREE downloads & Back Issues of

# BIOMETRICS

MARKET INTELLIGENCE